

MEMORANDUM FOR: Mr. Helms

The attached is a product of a number of people. Colonel White has not seen these papers. The deadline for submission is 31 January 1969.

Request two signatures.

[Redacted]

R. L. Bannerman

24 Jan. 69  
(DATE)

STATINTL

FORM NO. 101 REPLACES FORM 10-101  
1 AUG 54 WHICH MAY BE USED.

(47)

<b>TRANSMITTAL SLIP</b>		DATE 27 January 1969
TO: [Redacted]		
ROOM NO.	BUILDING	
REMARKS:		
[Redacted]		
<p>All copies are attached --including the DCI record copies.</p> <p>After the letter has been dated would your girls kindly fan out the copies, including the DD/S one attached.</p> <p>Thank you.</p> <p style="text-align: right;"><i>[Signature]</i> Miriam</p>		
FROM: O-DD/S		
ROOM NO.	BUILDING	EXTENSION

FORM NO. 241  
1 FEB 55

REPLACES FORM 36-8  
WHICH MAY BE USED.

(47)

It's a long way from the Philippine Scouts of pre-Pearl Harbor days to the top managerial post in the Central Intelligence Agency. For Lawrence K. ("Red") White, West Point '33, it has encompassed two careers, in successive stages of experience which added up to unusual preparation for ~~one of the most~~ unique executive positions in the Federal service. AN

As a young officer in World War II Colonel White saw combat duty in the South and Southwest Pacific until a brilliant and promising career was brought to an end in 1945 when he was seriously wounded while leading his troops in the liberation of the Philippines. After two years of hospitalization he was retired as Colonel, U. S. Army, with impressive military honors including the Distinguished Service Cross and the Silver Star.



STATINTL

When the Central Intelligence Agency was officially created, Colonel White's demonstrated executive ability and personal leadership were called upon to help organize the machinery and formulate procedures and policies for the first central intelligence organization in the history of the United States. While there were some precedents of wartime military intelligence operations, and a few foreign intelligence services which could serve as partial models, there were no existing criteria upon which to base a peacetime American intelligence service ~~of the type set forth in the National Security Act of 1947.~~ AS PROVIDED FOR Colonel White met this organizational challenge with exceptional judgment based on experience and a background few could equal. Thanks to these attributes and his imagination, creativity and managerial ability, Colonel White, over a period of 13 years from 1952 to 1965, was personally responsible for the conception, establishment and direction of the complex structure which supports world-wide intelligence operations.

Among the many programs Colonel White fostered in those years are a world-wide communications system which has been vital in transmitting intelligence in times of national crises; a global security program which ensures the integrity of our personnel and activities; a special finance system which is responsible to immediate operational requirements throughout the world and yet at the same time provides the most exacting controls and accountings; a medical and logistics system which serves the complicated demands of Agency operations and activities; and a recruitment and training program which brings into the Agency personnel of the highest calibre and qualifications and prepares them to function effectively in one of the most unusual of professions - intelligence.

- 2 -

In 1965 Colonel White was named Executive Director-Comptroller of the Agency, the post he holds today, and his application of the latest developments of our technical age to the operations of the Agency is typical of the forward outlook he has brought to every assignment throughout his Agency career. In this top executive management position, Colonel White is the third in the chain of Agency command after the Director and Deputy Director of Central Intelligence. His is the overall responsibility for ensuring the vitality and effective functioning of the Agency in a fast-moving, complicated world. To the traditional task of management are added the unusual and sometimes exotic demands inherent in the functions of intelligence. He must have a constant awareness of the external factors of politics, technology, and social attributes which affect the Agency, and of the impact of his decisions upon its institutional character. These he has; for in forty years of public service, Colonel White has developed to an unusual degree the abilities and understanding which enables him to contribute immeasurably to the achievement of this Agency's objectives and thereby to the security of the nation. Seldom does a citizen have the opportunity to give two careers to the nation. Rarer still is the citizen who seizes such an opportunity and excels. Lawrence K. White is one of those rare men.

Submitted by: \_\_\_\_\_  
Director of Central Intelligence

ILLEGIB

DEAR [REDACTED] MORT

I APPRECIATE THE OPPORTUNITY  
TO ~~NOMINATE~~ AGAIN NOMINATE  
COL L K W<sup>8</sup> FOR THE C.S.A. OF  
~~THE NCSL~~. THE NOMINATING  
PAPERS <sup>are enclosed</sup> HAVE BEEN FORWARDED TO  
~~JEAN COUTOURIER~~ BUT I WANT TO  
SAY A WORD HERE [REDACTED] ABOUT  
"RED" WHITE,

ILLEGIB

ON READING OUR FILE ON LAST YEAR'S  
SUBMISSION [REDACTED] THE

ILLEGIB

ILLEGIB

[REDACTED] LOW KEY WE STRUCK ~~IT~~ WAS  
[REDACTED] NOTABLE BUT IF  
EVER A MAN HAS LEFT A <sup>EASTERN</sup> MARK  
ON AN ORGANIZATION, "RED" WHITE  
HAS. [REDACTED] THE LEADERSHIP, COURAGE  
AND COOLNESS UNDER FIRE WHICH  
BROUGHT HIM THE DSM AND SILVER STAR  
IN WW II HAVE BEEN CHALLENGED  
AND NEEDED IN HIS CAREER HERE.

ILLEGIB

THE NOMINATING PAPERS AMPLY DESCRIBE

THE WHAT OF HIS CONTRIBUTION TO  
THE GROWTH AND SUCCESS OF CIA — BUT  
THE HOW AND THE VALUE ARE  
NOT [REDACTED] SUSCEPTIBLE

TO EASY ~~AND~~ <sup>OR</sup> BRIEF DESCRIPTION.

IN CAPSULE HE WAS THE PRINCIPAL  
ARCHITECT OF THE AGENCY'S MANAGEMENT  
STRUCTURE AND HAVING DESIGNED IT,  
HE BUILT IT. TO MIX MY

METAPHORS, HE MAKES THINGS  
GO — GO WITH EFFICIENCY, WITH  
APTNESS, WITH HUMANENESS, ~~THIS~~ <sup>ILLEGIB</sup>

TO HIM THAT / [REDACTED] <sup>ILLEGIB</sup>  
OFFICERS [REDACTED] <sup>ILLEGIB</sup>

~~FOR COUNSEL~~ NO MAN OF CIA  
~~HAS EVER~~ <sup>OR</sup> HAS MADE  
A GREATER OR WHAT WILL BE A  
MORE LASTING CONTRIBUTION.

~~THIS NOMINATION HAS MY  
STRONGEST PERSONAL SUPPORT,~~

/ MAKE THIS NOMINATION  
WITH THE CONVICTION THAT COL  
WHITE'S ~~REAR~~ CAREER MEASURES

SENDER WILL CHECK CLASSIFICATION TOP AND BOTTOM			
UNCLASSIFIED		CONFIDENTIAL	
<b>OFFICIAL ROUTING SLIP</b>			
TO	NAME AND ADDRESS	DATE	INITIALS
1	Deputy Director for Support 7 D 18, Headquarters	24 Jan.	RS
2			
3	Director of Central Intelligence 7 E 12, Headquarters		
4			
5	Director of Personnel 5 E 56, Headquarters		
6			
	<b>ACTION</b>	<b>DIRECT REPLY</b>	<b>PREPARE REPLY</b>
	<b>APPROVAL</b>	<b>DISPATCH</b>	<b>RECOMMENDATION</b>
	<b>COMMENT</b>	<b>FILE</b>	<b>RETURN</b>
	<b>CONCURRENCE</b>	<b>INFORMATION</b>	<b>SIGNATURE</b>
<b>Remarks:</b>			
<p>Please return to Director of Personnel when signed. We will prepare the necessary number of copies and deliver to the National Civil Service League.</p>			
<b>FOLD HERE TO RETURN TO SENDER</b>			
<b>FROM: NAME, ADDRESS AND PHONE NO.</b>		24	1 JAN 1959
Director of Personnel 5 E 56, Hq.			